1. Call to Order and Roll Call

2. Approval of the Minutes – Minutes attached. The minutes were unanimously approved subject to an amendment made by Judge Norris citing a request he had made during the previous Campus Board meeting. The amendment requested information from the Board of Trustees concerning how the Campus Advisory Board would interact with the System President and Board of Trustees itself. The detailed text, which was read to the Campus Board before the vote, was given to Secretary Ferrara for inclusion.

3. Chancellor’s Report – Slides attached. Chancellor Schwab presented a state of the Campus report citing its goals (slides 3,4), emphasizing the 2018-2019 accomplishments (slides 5-14), the upcoming SACS reaccreditation and LCME site visits (slides 15,16), upcoming challenges (slides 17-22), and concluding with the 2019-2020 goals in education, clinical care and research (slides 23, 24).

4. Strategic Plan Update – Slides attached. Vice-Chancellor Gonzalez provided an updated Strategic Plan. During the previous Campus Board meeting, the Board requested that goals cited in the Plan be made more specific and that clear metrics be provided for future evaluation. To this end, Dr. Gonzalez distributed previous and updated plan dashboards for comparison. As shown in the attached report 10 of the previous objectives were removed and an additional number rewritten. In addition to the overall dashboard, Dr. Gonzalez presented a detailed description of the plan (attached) giving additional information about each of the strategic objectives followed by the metrics to be used to evaluate their progress. The Board was overall satisfied with the Plan asking only that a few of the metrics be made more specific, i.e., presenting the current numbers as well as those projected if the plan succeeds thereby permitting comparison of current and future states expected for each goal. Dr, Gonzalez indicated that the additional information would be provided. The Board voted unanimously to accept the plan that Dr. Gonzalez presented.

4. College of Dentistry Report – Slides attached. Dean Raygain presented a short history of the school, and its future vision focusing on research and community outreach especially into rural communities where access to dentistry is limited to non-existent.
Importantly, he noted that the state has a current shortage of 500-700 dentists. As part of the plan to remedy the situation, Dr. Raygain presented a detailed description of the new dentistry building and the advantages that would accrue from its construction. He also highlighted new activity in research and the College’s commitment to a much stronger research portfolio.

5. FY2021 Tuition Proposal – Slides attached. Vice Chancellor Ferrara presented the proposed tuition rates for the upcoming year. The numbers were general ranging from 0% to 2% increases depending on the program involved and equally importantly whether the state provides incremental operating funds as recommended by the Tennessee Higher Education Commission. In addition, there were significant decreases in tuition rates recommended for out of state students in the College of Medicine. Here, decreased revenues would be recovered by increasing the number of incoming students. Significant decreases were also recommended for several programs in the College of Health Professions. Here the impact of the tuition decreases would be small due to the currently limited number of students in the programs.

This was followed by a detailed graphic presentation of how tuition in UTHSC departments and programs compared with those of our peer institutions.

Finally, the detailed budget proposal was presented and explained (last page of present report). Vice Chancellor Ferrara presented the detailed tuition amounts that would be needed in the absence of the requested operation funds and a 2-3% increase that would be required without them. The Vice Chancellor explained that other schools were receiving this type of funding, but due to an unintended consequence of how the funds were provided, UTHSC had, for several years, received none. In the past the lack of these funds was made up by the campus diverting resources from various program budgets and other funds. However, that could no longer be sustained and hence without the receipt of operating funds, tuitions would have to be increased.

There was a lengthy discussion about how the education component (tuition) of the UTHSC fit into the overall budget. This discussion resulted in a request for more detailed information about the total UTHSC budget, which has not yet been completed because the Governor has not yet presented his recommendations for higher education funding and the legislature has not considered the issue. However, as a result of the discussion, the tuition request was unanimously approved but with one abstention due to the lack of this information.

Terry Cooper
Faculty Representative
UTHSC Campus Advisory Board