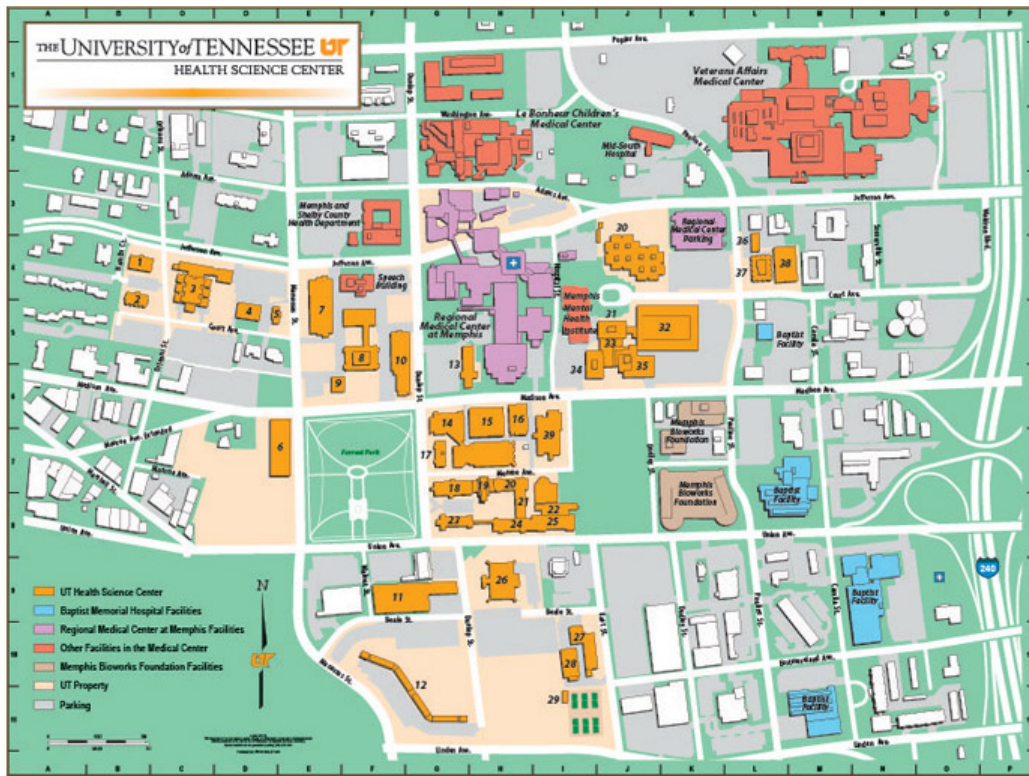




December 7, 2012

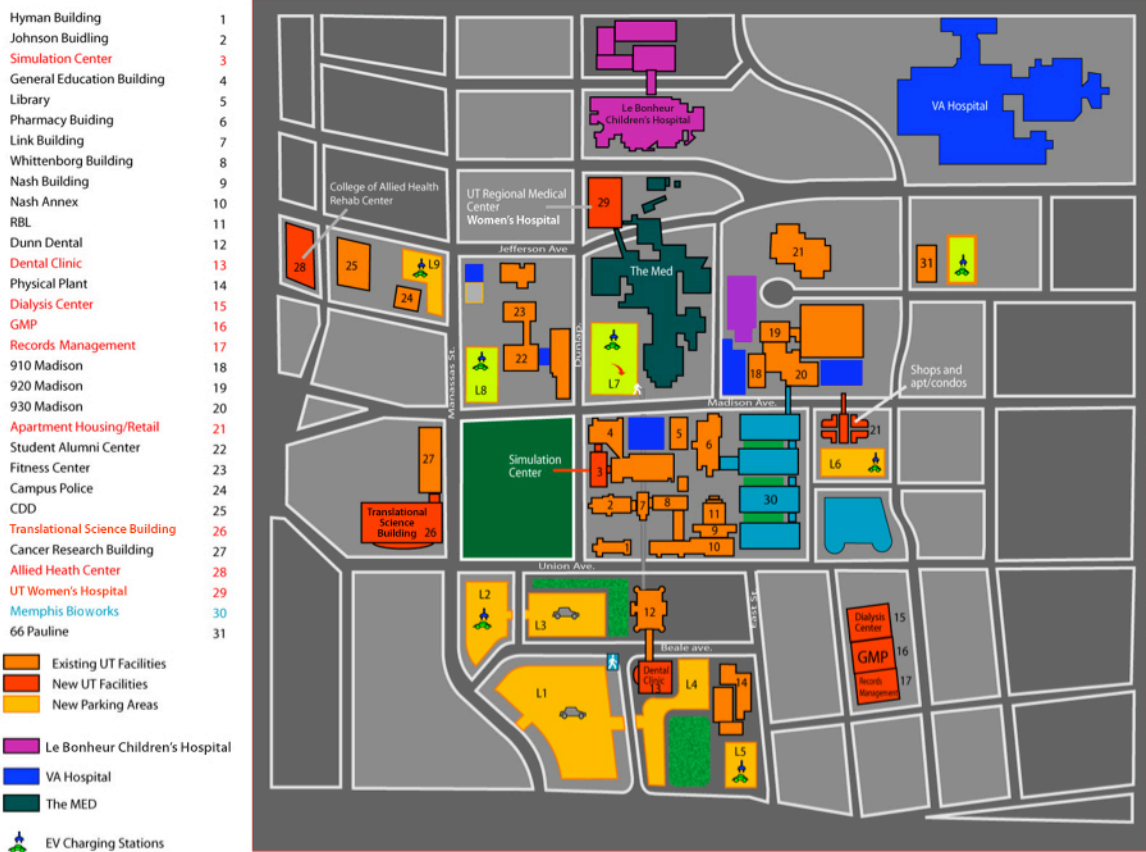
Dear Colleagues,

Chief Operations Officer and Executive Vice Chancellor Ken Brown and I would like to take this opportunity to update you on the status and progress of the UTHSC five-year campus master plan to transform our Memphis UTHSC Campus.



Building	Street Address	Building	Street Address
4	740 Court Building (Campus Police) 740 Court Ave.	D5	
34	910 Madison Building 910 Madison Ave.	J6	
31	920 Madison Building 920 Madison Ave.	J5	
35	930 Madison Building 930 Madison Ave.	J6	
16	Alexander Building 877 Madison Ave.	H6	
11	Beale Building 822 Beale St.	F9	
3	Boling Center for Developmental Disabilities 711 Jefferson Ave.	C4	
6	Cancer Research Building 19 S. Manassas St.	D7	
30	Coleman College of Medicine Building 956 Court Ave.	J4	
24	Crowe Research Building 874 Union Ave.	H8	
29	Docs Field Pavilion 201 East St.	I11	
37	Doctors Office Building 66 N. Pauline St.	L4	
26	Dunn Dental Building 875 Union Ave.	H9	
17	Feurt Pharmacy Research Building 26 S. Dunlap St.	C7	
15	CEB Garage 869 Madison Ave.	H6	
14	General Education Building 8 S. Dunlap St.	C6	
12	Goodman Family Residence Hall 255 S. Dunlap St.	C11	
2	Hyde Engineering Building 682 Court Ave.	B5	
23	Hyman Administration Building 62 S. Dunlap St.	C8	
18	Johnson Building 847 Monroe Ave.	C7	
19	Link Building 855 Monroe Ave.	H7	
32	Madison Garage 940 Madison Ave.	K5	
33	Madison Plaza Building 910 Madison Ave.	J5	
13	Molecular Sciences Building 858 Madison Ave.	C6	
21	Mooney Building 875 Monroe Ave.	H8	
22	Nash Addition 894 Union Ave.	I8	
25	Nash Research Building 894 Union Ave.	I8	
36	Pauline Annex 70 N. Pauline St.	L4	
38	Pauline Garage 66 N. Pauline St.	L4	
39	Pharmacy Building 881 Madison Ave.	I7	
1	Phi Chi Fraternity House 687 Jefferson Ave.	B4	
28	Physical Plant Shops 201 East St.	I10	
27	Purchasing and Physical Plant Building 201 East St.	I10	
9	Randolph Hall 790 Madison Ave.	E6	
7	Student Center Garage 778 Court Ave.	E5	
8	Student-Alumni Center 800 Madison Ave.	F5	
10	Van Vleet Cancer Center 3 N. Dunlap St.	F5	
5	Just Variety Building 45 N. Manassas St.	D5	
20	Wittenborg Anatomy Building 875 Monroe Ave.	H7	

Current Campus 2012: The campus as it currently stands.



Completed Campus 2017: The campus at the completion of the five-year master plan.

Current and Recent Construction and Renovation



Pharmacy Building: UTHSC took possession of the Pharmacy Building in 2011. We have completed the work on the first four floors of the new Pharmacy Building. The faculty

offices, labs, meeting rooms and the state-of-the-art classrooms are operational. We are now funded and planning the build out of the top two floors of the building to house the expanded research enterprise.



Translational Science Research Building. We are well under way with the construction of the \$50 million, 100,000 sq. ft. Translational Science Research Building on the south side of the Cancer Research Building. The timeline for the completion and occupation of the facility, admittedly aggressive, is by the end of next year



Regional Biocontainment Laboratory: The Regional Biocontainment Lab was completed with federal and matching state funds to fuel a new line of research. One of only 13 such facilities in the nation. It is now operational.



GEB Renovations: As I hope you have seen, we have recently completed the majority of the upgrades in the GEB, the primary educational facility on our campus, including the completion of the new 100-station computer testing space on the first floor, as well as the lecture halls and the lobbies. Student study space on the 2nd and 3rd floors of the GEB has also been completely renovated.



Coleman Renovations: We have completed renovation of the outer core, which houses offices and conference rooms. Occupied by the College of Medicine's Department of Medicine and the Biomedical Engineering enterprise, we plan the renovation of the central laboratory core in the latter part of the five-year plan.



Madison Plaza Renovations: The Madison Buildings (Plaza Complex) gift agreement precludes us from getting state capital funding to improve those buildings, but we have still made significant upgrades, including the complete renovation of the 9th and 10th floors of the 920 Madison Building for the relocation of the College of Nursing, major renovations of the 6th and 7th floors of that same building for the new curriculum activities of the College of Medicine, and upgrades of the Kaplan Center. Additionally, there have been several floors renovated through the complex for clinical departments of the College of Medicine, including Surgery, Psychiatry, and Dermatology to name a few.



Forrest Park Facelift: Through an agreement with the city we have taken over the management of Forrest Park. We have replaced the pavilion, trimmed the trees, and installed security phones and cameras.

Approved and Funded Capital Projects (2013-2014)

This year was a banner year for the Health Science Center campus for capital project funding. As a result of many, many legislative tours of our campus and the overwhelming

support from University of Tennessee President Joe DiPietro, we received capital outlay and maintenance funding for each of the requests, we submitted.



Demolition of Unused Buildings: The most significant was the first-time-ever, state-appropriated funding in the amount of \$4.5 million for the demolition of the Feurt, Beale, Goodman, and Randolph Buildings. Most of these buildings have long ago been taken off line and have only stood as impediments to the progress of our campus. The Goodman Dormitory Building simply does not meet the needs of our professional student population. As such, it has been closed and is now funded for demolition. The Randolph and Beale Buildings have likewise been off line a number of years and after extensive review, we have concluded it is a better financial proposition to demolish them rather than invest scarce resources to refurbish them. The Feurt Building, which is approximately 75% empty and the site on which we plan to build the Multi-Disciplinary Simulation Center, is also planned for demolition.



Multi-Disciplinary Simulation Health Education Building: Included in this year's capital funding is approximately \$25 million to build the aforementioned Multi-Disciplinary Simulation Center. The program statement for the design phase of this project has commenced and Dr. Alicia Dorsey has assumed responsibility as the project manager. Representation from each of the colleges will be involved in the planning efforts. The building will be connected to the GEB and will be constructed on the current site of the Feurt Building.



Nash, Crowe, Mooney Buildings Renovation: The campus also received \$2 million this year for planning efforts with a primary focus on the permanent relocation of the College of Nursing to the Crowe Building. The funds will also cover the planning for the renovations of the Nash, Nash Annex and Mooney Buildings. The Crowe Building will be renovated as a home for the College of Nursing while the Nash and Nash Annex will be renovated for state-of-the-art laboratory research space. The Mooney Medical Library Building will be restored to a central gathering hall with the first floor as office space.

Approved Capital Projects (2014-2015)

The capital funding requests for FY 2013-2014 have been submitted to the UT System and we have just been notified that our request for a capital project in the amount of approximately \$62 million to fund the renovation of the Crowe, Nash, Nash Annex and Mooney Buildings will be submitted as the number 1 capital outlay priority for the University of Tennessee. The Governor has accepted these plans and they now advance to the legislature.

Other Major Renovations:

The campus received \$4.5 million for the completion of the 5th floor of the aforementioned College of Pharmacy building and that project is also under way.

We also have funded a two-phase capital maintenance project for the Alexander Building totaling \$6 million that includes the complete renovation of the existing library space and the expansion of IT to include the 6th and 7th floors of Alexander.

A \$1 million capital maintenance project for the Molecular Sciences Building has also been funded and is in the design selection phase to commence shortly.

Future Funding Requests

In addition we have submitted an \$18 million request for the renovation of the laboratories in the Coleman Building and a separate \$18 million request for the much-needed renovation of the Pauline Building. Additionally, we have made capital maintenance requests for \$5 million to complete the GEB and for \$5 million for the upgrades to the HVAC systems in the Hyman Building. We are looking to have proposed revenue-funded projects approved for approximately \$5 million each to complete the 6th floor of the Pharmacy Building and the 4th floor of the Cancer Building.

We believe we are transforming our Memphis campus to be a state-of-the-art Health Science Center. The building plans should be complete well within our five-year time frame and should leave us with modern research, educational, and administrative space.

Steve J. Schwab, MD

Chancellor