UTHSC ADVISORY BOARD MEETING

Friday May 12, 2023

MINUTES

Present:

Board Members:  Staff:  Deans:
Dr. Philip Wenk, Chair  Dr. Peter Buckley  Ms. Teresa Hartnett
Dr. Natalie Tate  Mr. Anthony Ferrara, Secretary  Dr. Bradley Boucher
Ms. Elizabeth Evans (Student)  Dr. Cynthia Russell  Dr. Wendy Likes
Dr. Terry Cooper (Faculty)  Dr. Wesley Byler  Dr. Paul Luepke
Dr. Randall Davis  Dr. Stephen Alway  Dr. Donald Thomason
Dr. Josh Wayman

Guests: Members of the HSC community and the public were invited to participate either in person or via webcast.

1. Call to Order and Roll Call

   Dr. Wenk called the meeting to order at 10:05 am, and Mr. Ferrara confirmed all board members were present.

2. Approval of Minutes from January 13, 2023 Meeting

   The motion for approval of the meeting minutes was moved by Dr. Wayman and seconded by Dr. Cooper with unanimous approval.

3. Chancellor’s Report

   1. Recognitions: Chancellor Buckley recognized that Juneteenth (June 19th) is now a State Holiday and will be observed starting June 2023. Over 800 graduates received their degrees this past week at our commencement ceremonies in Memphis, TN. Chancellor Buckley recognized the award-winning campaigns by the Office of Communications and Marketing and the College of Nursing. Chancellor Buckley also spoke on the Collierville Chamber of Commerce Award with UTHSC being named 2022 Health Care Provider of the Year. Chancellor Buckley also spoke on the recent visit that Good Morning America did on campus regarding the Determined to be a Doctor Someday (DDS) program to celebrate Black History Month. Lastly, Chancellor Buckley noted the new UT BOT Student Trustee, Woodi Woodland who is a UTHSC College of Medicine Student whose term will be July 1, 2023, to June 30, 2024.
• **Recruitment:** Since the last meeting, a few new leadership roles have been filled. Chancellor Buckley shared the great news on the new leadership happening on campus. Dr. Reggie Frye has been named College of Pharmacy Dean, Ms. Brigitte Grant has been named Vice Chancellor for Advancement, and Mr. Paul Wesolowski has been named Vice Chancellor for Strategic Partnerships. Chancellor Buckley took a moment to show appreciation to Dr. Brad Boucher for his service as interim Dean, College of Pharmacy and Dr. Charley Deal for his service as interim Vice Chancellor for Advancement. Currently the university has two active searches being conducted, the Executive Vice Chancellor and Chief Operations Office and the Vice Chancellor for Research. Regarding the EVC/COO search, seven candidates have been selected from the candidate pool for interviews and those are moving forward. Regarding the VC for Research, a search firm is currently being worked with to start the search.

• **Chancellor’s Cabinet:** Chancellor Buckley briefly spoke on the creation of the Chancellor’s Cabinet. This cabinet is comprised of 18 individuals, those of which serve in a leadership role. The Chancellor’s Cabinet was developed for better communication and flow of information around campus.

• **Advancement Update:** Dr. Deal briefly spoke on the recent advancement achievements made at UTHSC. Dr. Deal was pleased to say that we surpassed our goal of $20 million and as of May 1st we were at $26.5 million. Dr. Deal mentioned that there is one area that we are lagging in, that being the number of donors we have. We currently have 4700 donors, and our goal is 5100 donors. Dr. Deal also spoke on the FYTD comparison report and the FYTD annual giving comparison report. Additionally, Dr. Deal took the time to go over a few other highlights in advancements.
  o **Remarks:** Dr. Wenk expressed his gratitude and recognized Dr. Deal for all his work here at UTHSC all while still working his job at UT Martin. Dr. Wenk thanked Dr. Deal for his service and dedication to helping UTHSC.

• **College Updates**
  o **Dentistry:** In the absence of Dean Ragain, Dr. Paul Luepke presented the college report for the College of Dentistry. Dr. Luepke spoke about the new dental clinic which will be named the Kingsport Dental Clinic of the Appalachian Highlands. Delta Dental of TN made a generous donation of $250,000 to purchase the dental equipment for the new dental clinic in Kingsport, TN. Dr. Luepke took a few moments to talk about the recent Delta Dental of Tennessee Building floss cutting and grand opening. Lastly Dr. Luepke spoke about the college’s advancement and expressed that UTHSC has seen an amazing increase in philanthropy and the college has received six gifts of $1 million. Please see the slide and webcast recording for specific details.
  o **Graduate Health Sciences:** Dean Thomason spoke on the admissions on the programs in the college, YTD competed applications are up by 17% and in-progress applications are up by 74% over the last year. Dean Thomason noted that the college has had a substantial increase in philanthropic support which thanks to the active help of the UTFI engaging alumni and helping secure the philanthropic gifts. From philanthropic support, the college provided $35,000 for student and postdoc independent research projects. Also, established student and postdoc internship and employment opportunities at several companies such as Microport, Charles River, Natera, USBiologic, and PBC Biomed.
    o **Remarks:** Dr. Wenk asked the question, “What CRM do we use?”. Dr. Thomason answered that the CRM that is currently used is EMP and it’s through Liaison International.
- **Health Professions**: Dean Alway spoke firstly in faculty recognition and noted the four faculty members recognized by the UT Alumni Association. Dean Alway spoke on the strong student pool of applications and admissions, with ASP having 120 UG students, PT having 46 students, and Pathologists Assistant program expecting to increase from 6 to 10 students. The newly renovated and relocated Rachel Kay Stevens therapy center reopened in March of 2023. The OT program had their reaccreditation site visit on May 2nd and 3rd. Lastly, Dean Alway spoke on the ongoing accreditation self-study in the PT program, CLS program, and the HIIM program.

- **Medicine**: In the absence of Dean Strome, Dr. Teresa Harnett presented the report for the College of Medicine. Recently the college had their COM African American Alumni Reunion, where alumni had the time to reconnect and honor the first alum African American women doctor, Dr. Beverly Williams-Cleves. Next week, the college will have a soft opening of Shelby Cares with the grand opening being set for June 3rd. Dr. Harnett also spoke on the recent U.S. News and World Report Ranking. Dr. Hartnett spoke on the expansion of the 100,000-genome program in the College of Medicine and its expansion across the state to UCH and ETSU. Lastly, Dr. Harnett stated that the second cohort of the COM Shainberg Scholars have arrived safely in Israel.

- **Nursing**: Dean Likes started by speaking on the recent Mobile Health Unit ribbon cutting and shared the details behind the unit and how it will be deployed in Lake and Lauderdale counties and Dean Likes shared a brief video tour of the Mobile Health Unit. Dean Likes shared that the College has ranked 23rd in the U.S. News and World Report for the DNP program. Dean Likes also took time to speak about the WKNO Videos that the College collaborated on, these one-minute videos about being kind to pets, hand hygiene, and emergency preparedness aired on TV and social media. Dean Likes ended the college report by listed the current events, providing a handout to all members of the audience and board for their viewing.

- **Remarks**: Dr. Wenk asked Dean Likes to provide more information and details behind her plans with rural health care. Dean Likes stated a proposal for a post graduate entrepreneur program for post graduate APRNs. This program would be funded by the state and for individuals who are already out in practice who are interested in opening a rural health care clinic.

- **Pharmacy**: Interim Dean Boucher started by stating that the new Dean for the College of Pharmacy is Reggie Frye which will become effective June 1st. On May 8th, the college graduated 178 students, who are now UTHSC COP Alumni. The P-1 students have been approved to begin their journey in Knoxville or Nashville in addition to Memphis starting Fall of 2023 semester (20 students on each campus). On 2023 ASHP COP Match Day, 78/82 (95%) of students matched. Interim Dean Boucher also mentioned that the college has received several 2023 COP APhA-ASP chapter National Chapter Awards. Lastly Interim Dean Boucher spoke on the recent events and the recent faculty and student news.

4. **FY 2024 Tuition and Fee Increase**

   - Mr. Ferrara provided an update on the FY2024 Tuition and Fee increase. In January 2023, a 0% tuition increase was approved; however, with a much smaller increase in proposed
operating funds, leaders started looking at a 2.5% tuition increase. As the final budget was approved, a modest 1.5% tuition increase was determined which will generate $1.1 million. All funds generated by the tuition increase will be dedicated to instructional needs. Mr. Ferrara then provided an updated regarding fee changes. First change is for the College of Medicine student resource fee will now cover steps one and two for test preparation materials and other study resources. The fee will be phased in over the next four years, starting with the incoming M1 class this fall. The second change is for the College of Dentistry Dental Kit Fee. This fee covers the cost of providing instruments and accessories that students need in didactic and clinical learning environments. The third change is for the College of Health Professions DPT student resources fee. This fee will cover the costs of providing licensing board test. Lastly, Mr. Ferrara provided an update regarding student health insurance, which is only required if students have no other resource for health insurance. The cost of student health insurance will decrease by $475.00 for FY24. Please see PowerPoint for specific details.

- Remarks: Dr. Wenk made a few remarks regarding the state funding regarding students at an undergraduate and graduate level. Dr. Wayman asked what was the number that will be added to the reserves. Mr. Ferrara answered $5 million from recurring and $2 million from nonrecurring, but it will take 3-4 more years to get to where we need to be. Chancellor Buckley commented that we are doing the right thing, noticing the issue, and getting ahead of it before it’s pointed out by others. Next year we will be required to have a funding formula, work that we will be doing over the next couple months. Dr. Tate expressed that we need to be more conservative, and that the 2.5% to 1.5% was a very nice give. Ms. Evans expressed that the SGAEC had a heads up regarding the tuition increase and that all members embraced it and approved it.

- Action Item—Approval of FY2024 Budget and Revised Tuition Proposal:
  - 1.5% Tuition Increase: Dr. Cooper motioned to accept the 1.5% tuition increase and Dr. Tate second. All board members voted in favor.
  - Proposed Budget Approval of $680,907,300.00: Dr. Tate motioned to accept the proposed budget and Dr. Wayman second. All board members voted in favor.

5. Strategic Plan Update

- Dr. Russell gave an update on the Strategic Planning process and reviewed the proposed Mission, Vision, and Values. Dr. Russell reviewed the timeline of the phases and meetings. Dr. Russell also provided an in-depth review of the five different pillars. Handouts were provided to all members in the audience and to all members of the board. Dr. Russell ended her presentation by expressing that this strategic plan will not stay dormant. As groups start their work on this, we expect to have some things refined and added such as annual goals and additional performance indicators. Various ways are being explored to show our work visually. The college will begin to develop their plans and will draw from our institutional plan.

- Remarks: Dr. Cooper took a moment to congratulate Dr. Russell on her work and efforts with leading the Strategic Plan. Dr. Cooper stated that this plan has a matrix, which helps us know if we are succeeding or not, which is valuable and a great strength for us. Dr. Wenk agreed with Dr. Cooper. Dr. Davis asked if there a thought process regarding adding affiliate faculty that live and work in those areas that incorporate the process more. Dr. Russell stated with confidence that we have
affiliates in almost every county helping with this process. Dr. Tate expressed thanks to Dr. Russell for her work on the Strategic Plan. Please see webcast recording for additional remarks and specific details.

- **Action Item—Approval of the Strategic Plan Proposal:** Dr. Cooper motioned to accept the Strategic Plan and Dr. Davis second. All board members voted in favor.

NOTE: Additional information and specific details on all topics can be found at [https://uthsc.edu/advisory-board/index.php](https://uthsc.edu/advisory-board/index.php)

6. **Other Business**
   
   No Other Business

7. **2023 Meeting Schedule**
   
   The 2023 meetings will be moved to Friday mornings.
   
   a. August 11\textsuperscript{th}
   
   b. November 10\textsuperscript{th}

8. **Adjournment**
   
   The meeting concluded at 11:47 AM.