

UTHSC ADVISORY BOARD MEETING

Monday, September 30, 2019

Student Alumni Center
O.D. Larry Dining Hall
800 Madison Avenue, Memphis, TN

MINUTES – REVISED

Present:

Board Members:

Dr. Philip Wenk, *Chair*
Dr. Terry Cooper (Faculty Member)
Dr. Lynn Massingale
Honorable Mark Norris
Dr. Michael Ugwueke

Staff:

Dr. Steve Schwab
Mr. Anthony Ferrara, *Secretary*
Mr. Love Collins
Dr. Steve Goodman
Dr. Lori Gonzalez

Deans:

Dr. Steve Alway
Dr. Wendy Likes
Dr. James Ragain
Dr. Don Thomason

Guests: members of the HSC community and public were present for the meeting

Absent:

Board Members:

Mr. Andrew McBride (Student Member)
Dr. Natalie Tate

1. Call to Order

Dr. Wenk called the meeting to order at 1:00 PM and Mr. Ferrara called the roll. There were sufficient members present to declare a quorum.

2. Approval of the Minutes of the August 19, 2019 Meeting

Dr. Wenk asked Judge Norris to explain his requested change to paragraph 5 of the minutes as originally submitted. Dr. Wenk then asked for approval as amended. Judge Norris moved approval and Dr. Ugwueke seconded, the Board approved the minutes unanimously.

Judge Norris then asked that the UTHSC Advisory Board request the UT Board of Trustees instruct the advisory boards on the process through which each advisory board must provide a recommendation to the president on the proposed strategic plan for the respective institution prior to the approval of the Strategic Plan by the board.~~the campus leadership for clarification of the Master Plan process and approval.~~ Chancellor Schwab indicated that the Master Plan is a component of the Strategic Plan and as Dr. Gonzalez discusses that topic later in the meeting, she can address the approval of updates and revisions.

3. Chancellor's Report

Dr. Schwab indicated it was a very challenging, but very successful year. As the prior year has ended, we are now preparing for the State of the HSC address which will be coming out in October. As a preview, he indicated record number of students, graduates, and residents and fellows. We continue to look at new health-related programs the State may need and, at the same time, maintain graduation and first-time board pass rate in excess of 95%.

He indicated the major issues in education for the coming year include:

- Alignment with West Tennessee Healthcare as another strategic partner;
- Exploring the development of new programs at St. Thomas Health;
- Continuing the expansion of our dental program across the state;

- Maintaining our strong education rankings;
- Maintaining what we believe is a strong position clinically, particularly with the success of Le Bonheur Children's Hospital; and
- Continuing our efforts in research where we are mid-pack, but moving up the list.

Our big focus is to push primary care and graduate medical education as we develop our request to the State. We are moving forward to provide care for the underserved with the expansion of D4 clinics and general dentistry residencies. So, our legislative agenda includes the need for operational funds and graduate medical education. In addition, the Memphis Research Consortium will be asking for funds to support our efforts in regenerative medicine.

Dr. Massingale asked for more information and background on the relationship and ties with the Oak Ridge National Laboratory and Judge Norris pointed out the unique and valuable connection available to the HSC through the Memphis Coalition for Advanced Networking (a part of the Memphis Research Consortium).

Judge Norris also asked for more information on our efforts regarding dental care in underserved areas. Chancellor Schwab summarized the development of a request to the State for support to put dental services where it is critically needed.

4. Title IX Training

Dr. Wenk introduced Michael Alston, Assistant Vice Chancellor for Equity and Diversity and Chief Diversity Officer. Dr. Alston provided Title IX training as is being presented to all UT campus Advisory Boards.

Dr. Wenk noted the positive articles in the most recent University of Tennessee Alumnus Magazine regarding the campuses top 10 safety ranking, the accreditation of the anesthesiology program, and 2019 NightinGala event honoring Mid-South nurses. He congratulated the campus and these efforts.

5. Operational Funding

Mr. Ferrara provided a brief update to the progress being made in securing incremental operational funding in the Governor's budget for FY 2021 as Chancellor Schwab indicated in his remarks. He provided a report of the types of funding the campus has needed to find funding to cover without incremental operational cost funding.

6. College of Nursing Presentation

Drs. Wenk and Schwab introduced Dr. Wendy Likes, Dean of the College of Nursing. Dr. Likes presented a profile of the College. She also provided all with a summary of information and data about the college. Various challenges facing the College and healthcare in general were discussed including nursing shortages and training for de-escalation. The dean then discussed the DNP program and the role of DNPs in primary care.

7. Strategic Plan / SACS Accreditation

Dr. Wenk introduced Dr. Lori Gonzalez, Vice Chancellor for Academic, Faculty, and Student Affairs. Dr. Gonzalez presented the campus' strategic plan that was approved by the Board of Trustees in 2018 and pointed out that this is a "living" document that changes and is adapted as our environment changes. She provided a history of the development of the current plan and how it has been modified since 2013.

Dr. Wenk noted that there are too many strategies in each category making it difficult to follow. He differentiated between strategies and what is a part of the entity. He also questioned whether these are the metrics we want, noting the uniqueness of the campus, particularly in the UT System. Dr. Gonzalez agreed and indicated she would bring this important issue up to the Steering Committee at their November meeting.

Dr. Wenk and Judge Norris both recognized the need for coordinated outreach with alumni and the UT Foundation. Mr. Love provided some background on the efforts of the Development and Alumni Affairs team.

Dr. Gonzalez then demonstrated how the Campus Master Plan ties to the overall Campus Strategic Plan. She addressed the questions around the process and timeline for review and approval of the Master Plan. Judge Norris appreciated the follow up.

She concluded by showing the follow-up provided by each college and division on a regular basis and pointed out the booklet created to publicize the plan and its evolution.

The discussion then turned to the responsibilities of the Advisory Boards of UT on what their role in reviewing and approving the strategic plans. Judge Norris then made the following motion:

The UTHSC Advisory Board requests the UT Board of Trustees instruct the advisory boards on the process for the recommendation of campus strategic plans to the President of the University.

Dr. Massingale seconded the motion. The motion passed unanimously.

8. 2020 Meeting Schedule

Dr. Wenk presented the proposed dates for Advisory Board meetings in 2020. Dr. Massingale moved approval, Dr. Ugwueke seconded and the motion passed unanimously.

9. Adjournment

There being no further business, Dr. Wenk adjourned the meeting at 3:27 PM.