2020 - 2021 STATE OF THE UNIVERSITY

THE UNIVERSITY OF TENNESSEE HEALTH SCIENCE CENTER. -

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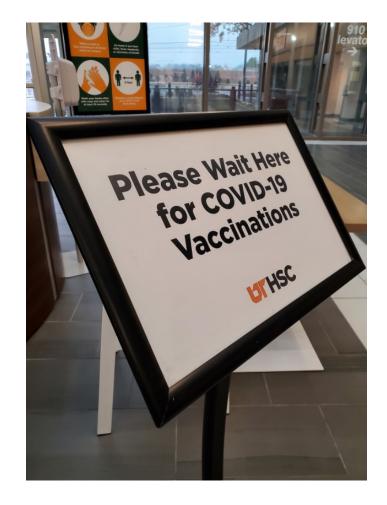
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Campus Operations During COVID-19

- Campus in full operation
- Student voluntary vaccination proceeding
- Tight cooperation with clinical partners to meet their guidelines
- COVID-19 attack rate managed
- Programs on track in new hybrid campus model
- Presidential order for federal sub contractors Faculty and staff
 - Students in CMS participating clinics
 - Students in Partner CMS participating facilities





UTHSC AND COVID-19

CAMPUS DISTINCTIONS

HEALTH SCIENCE CENTER.

UTHSC Records 2020-21

Record revenue

- Record total revenue: **\$935.5 million**
- Record sponsored program (all source grants and contracts) revenue: **\$305.5 million**

Record graduates

- Awarded > 1,436 annual degrees
- Awarded > **400** specialty certificates

Record research

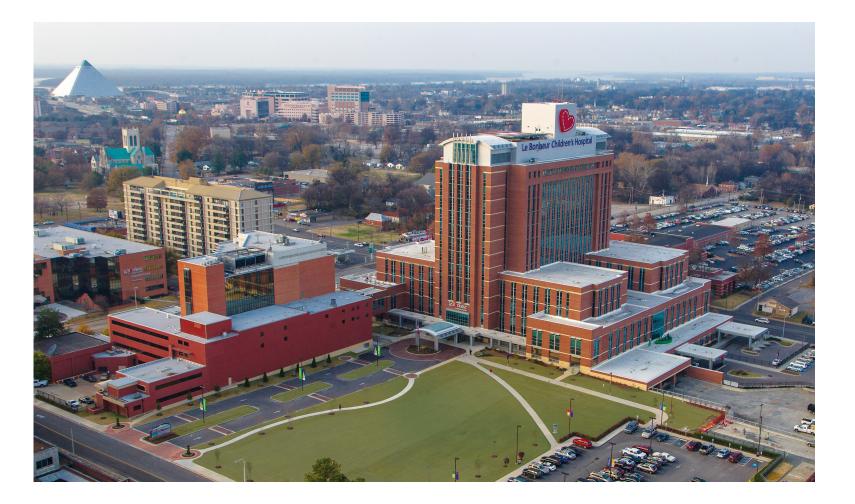
- Annual research awards: **\$126.6 million**
- Annual research expenditures: **\$111 million**
- Stable clinical activity
 - \$307 million



CAMPUS DISTINCTIONS



Le Bonheur Children's Hospital: Nationally Ranked







College of Pharmacy: Top 14 NIH and Top 20 U.S. News & World Report



CAMPUS DISTINCTIONS



College of Nursing: #1 BSN in TN, Top 26 DNP U.S. News & World Report



CAMPUS DISTINCTIONS



FINANCES

11600

HEALTH SCIENCE CENTER.

UTHSC Finances

Annual revenue when combined with 501c3 practices

- \$307 million clinical revenue
 (501c3 / LLC clinical revenue)
- \$306 million, record levels for UTHSC in sponsored programs (non-clinical grants/contracts), largest in UT System
- \$323 million (philanthropy, special services, state appropriation, tuition)
- Held tuition flat for 4th year in a row

Solid diversified financial base







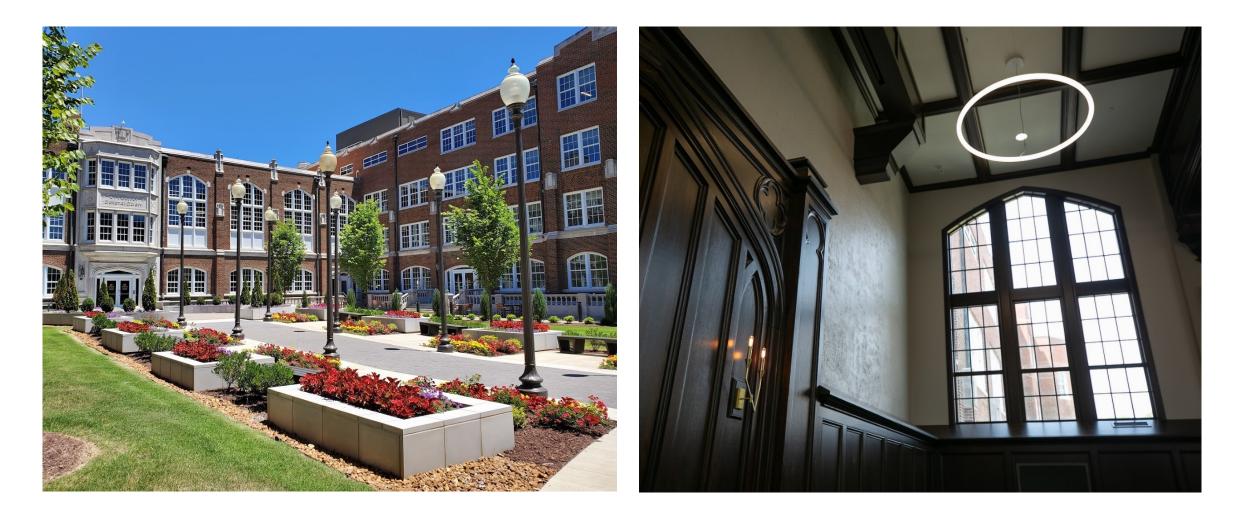
Delta Dental College of Dentistry Building





CAMPUS MASTER PLAN

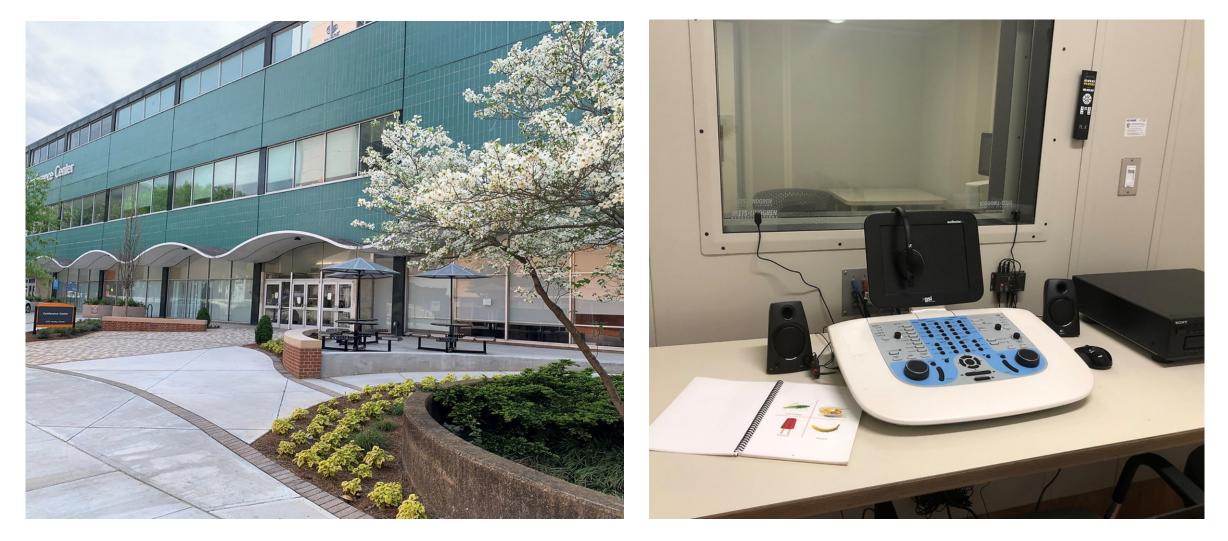
Quadrangle Re-Build







Audiology and Speech Pathology Location in Knoxville







Orleans Station



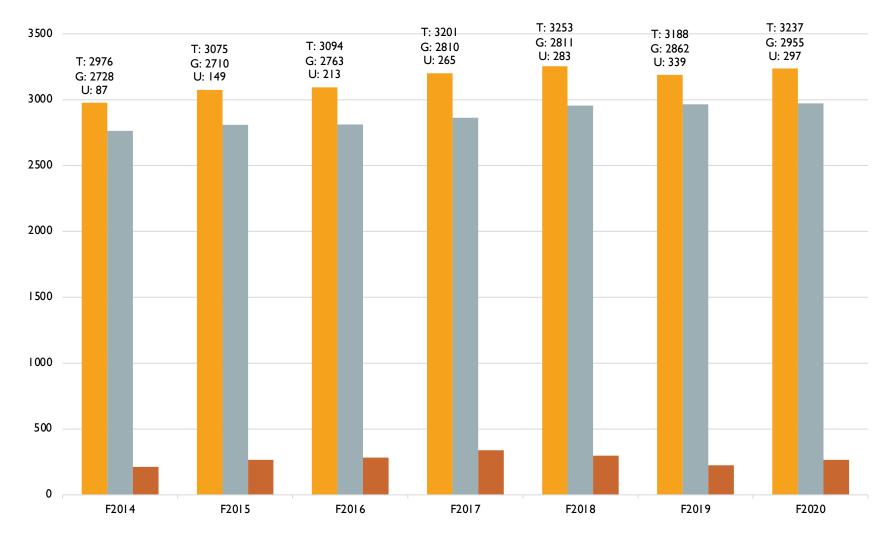


CAMPUS MASTER PLAN

EDUCATION

HEALTH SCIENCE CENTER.

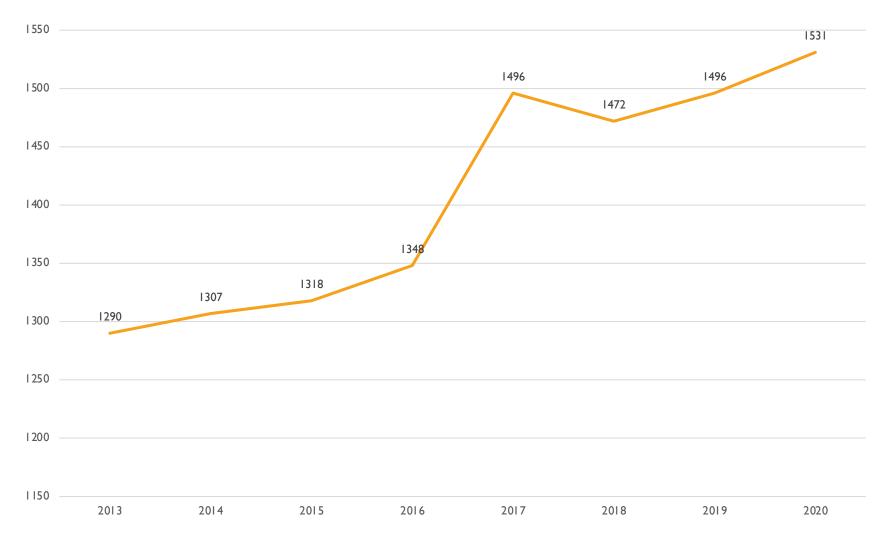
Enrollment



EDUCATION



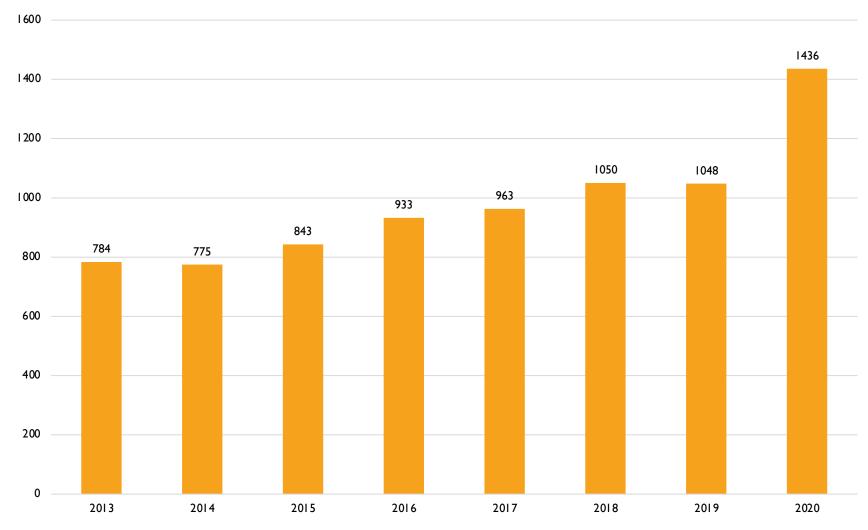
Residents, Fellows, Post Docs







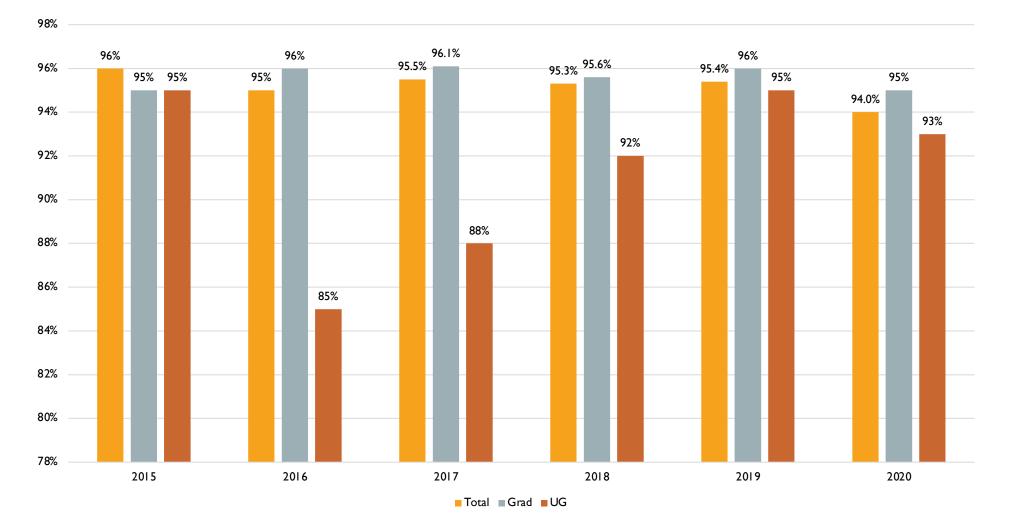
Degrees Awarded



HEALTH SCIENCE CENTER.



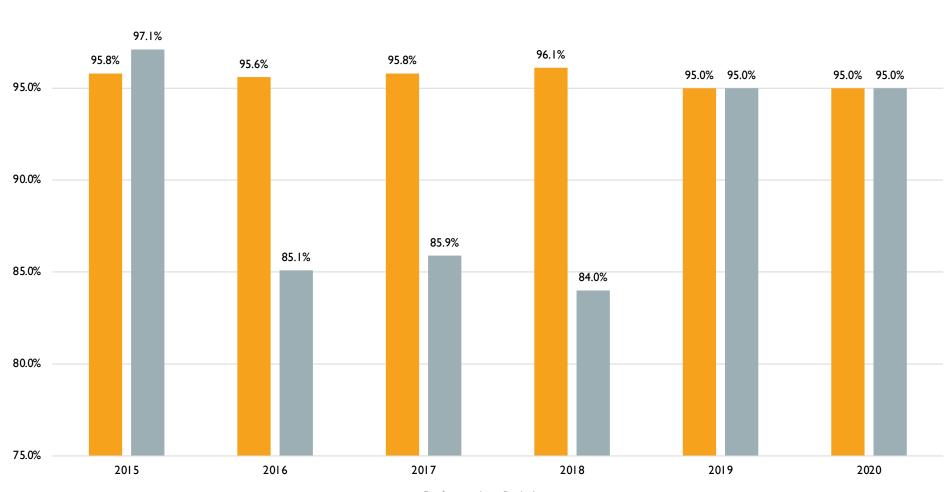
Graduation Rates







First-Attempt Board Pass Rates



Professional Bachelor

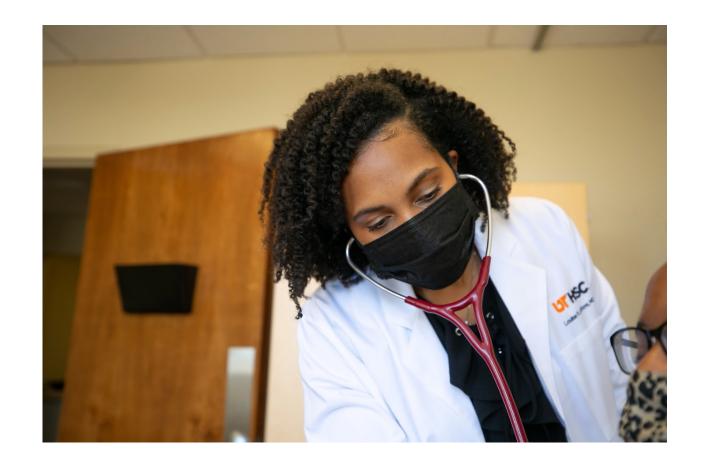


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New Programs

- Accelerated BSN
- Accelerated PharmD
- Accelerated Primary Care MD







Education Issues

COVID

Hospital training diversification in Memphis

ACGME concerns

Student satisfaction concerns

We own and are addressing these issues



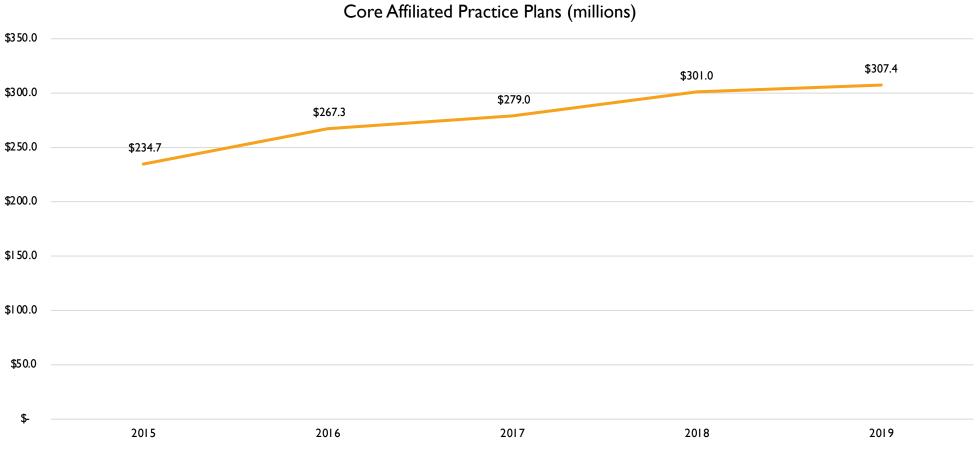




CLINICAL CARE

HEALTH SCIENCE CENTER.

Core Affiliated Practice Plan Activity

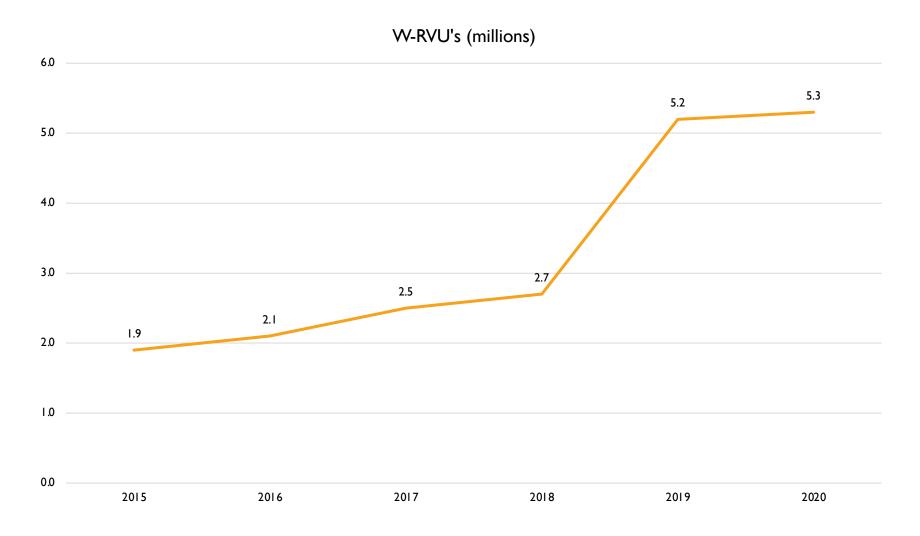


Net Patient Revenue Core Affiliated Practice Plans (millions





W-RVUs Affiliated Practice Plans



CLINICAL CARE



Rural Outreach Dental Clinics

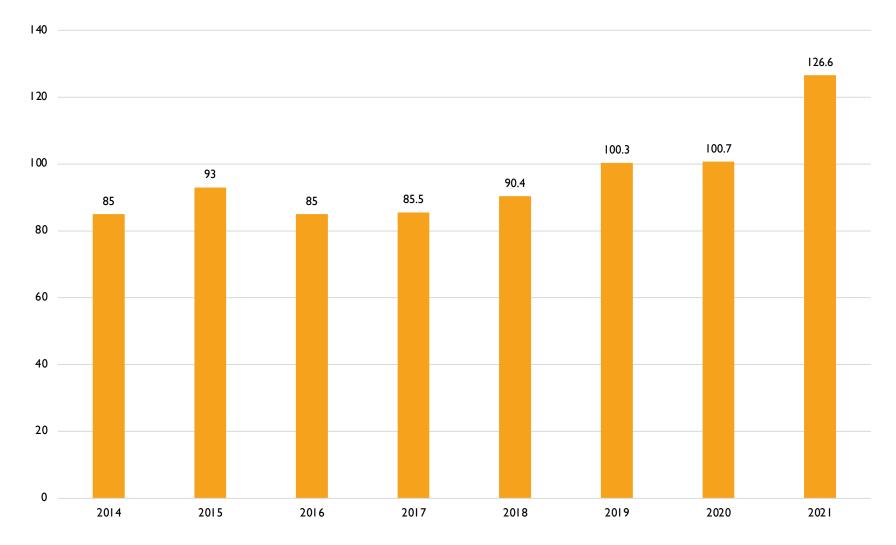




RESEARCH

HEALTH SCIENCE CENTER.

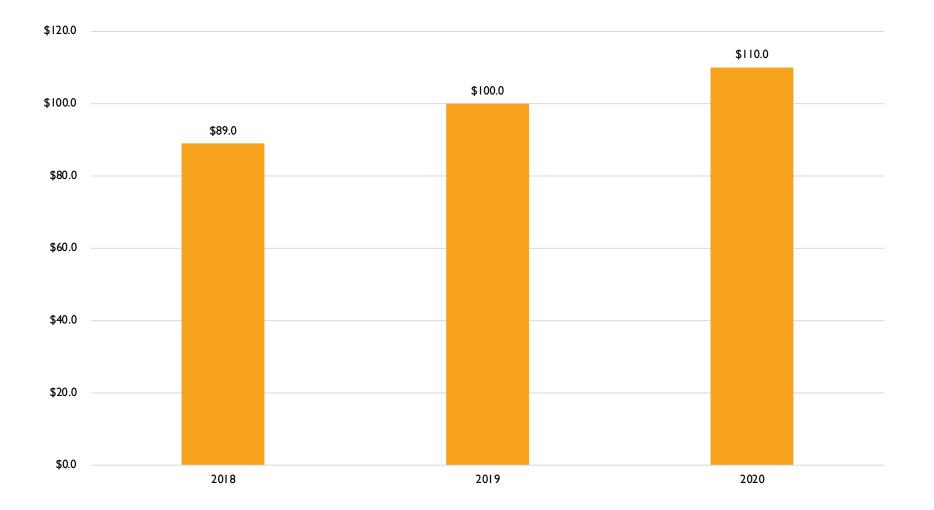
Total Gross Research Awards







HERD Research Expenditures







DIVERSITY

HEALTH SCIENCE CENTER.

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Student Diversity

Students Asian/Near Eastern American African American Mixed Race/Hispanic American = Caucasian American





SUMMARY

HEALTH SCIENCE CENTER.

2019 – 2020 Summary

Education

- Performing at target level for plan (enrollment/graduation/board passage)
- Areas of concern emerged this year and are being aggressively addressed: GME

Student Satisfaction

Clinical

- Performing at target volume level for plan
- Memphis Clinical Diversification completed

Research

- Executing the plan
- Record awards and expenditures
- On track





THE UNIVERSITY OF TENNESSEE HEALTH SCIENCE CENTER.